## **CIWP Team & Schedules**

Indicators of Quality CIWP: CIWP Team

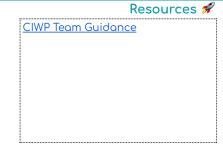
The CIWP team includes staff reflecting the diversity of student demographics and school programs.

The CIWP team has 8-12 members. Sound rationale is provided if team size is smaller or larger.

The CIWP team includes leaders who are responsible for implementing Foundations, those with institutional memory and those most impacted.

The CIWP team includes parents, community members, and LSC members.

All CIWP team members are meaningfully involved in the planning process for CIWP components and include other stakeholders, as appropriate for their role, with involvement along the <u>CPS Spectrum of Inclusive Partnerships</u> (from the CPS Equity Framework).



Name	<u> </u>	Role	<u> </u>	Email	۵
Joseph Campbell		Principal		jncampbell3@cps.edu	
Tracey Garfield		AP		tdgarfield@cps.edu	
Steve McWade		Partnerships & Engagement Lead		smmcwade@cps.edu	
Michelle Wells		Curriculum & Instruction Lead		mywells@cps.edu	
Tonia Turner		Other [Type In]		tturner32@cps.edu	
Melissa Moody		Teacher Leader		mamoody-shumaker@cps.edu	
Cherilyn Doss		Inclusive & Supportive Learning Lead		cmmoore1@cps.edu	
Lynda York		Postsecondary Lead		ldefell@cps.edu	
Carmelita Brown		Connectedness & Wellbeing Lead		cbrown153@cps.edu	
Sherice Allen		Teacher Leader		snharden@cps.edu	
Lysandra Rivera		LSC Member		lsantiago2@cps.edu	
		Select Role			

## **Initial Development Schedule**

Outline your schedule for developing each component of the CIWP.

CIWP Components	Planned Start Date 🚣	Planned Completion Date 🚣
Team & Schedule	5/22/23	5/22/23
Reflection: Curriculum & Instruction (Instructional Core)	6/12/23	6/30/23
Reflection: Inclusive & Supportive Learning (Instructional Core)	6/12/23	6/30/23
Reflection: Connectedness & Wellbeing	6/12/23	6/30/23
Reflection: Postsecondary Success	6/12/23	6/30/23
Reflection: Partnerships & Engagement	6/12/23	6/30/23
Priorities	6/26/23	7/21/23
Root Cause	6/26/23	7/21/23
Theory of Acton	6/26/23	7/21/23
Implementation Plans	7/17/23	7/28/23
Goals	7/17/23	7/28/23
Fund Compliance	8/7/23	8/25/23
Parent & Family Plan	8/7/23	8/25/23
Approval	8/7/23	8/25/23

## SY24 Progress Monitoring Schedule

Indicate the SY24 dates when your CIWP team will hold progress monitoring check-ins. As a reference, these dates will auto-populate in your implementation plans.

CIWP Progress Monitoring Meeting Dates					
Quarter 1	9/22/23				
Quarter 2	12/6/23				
Quarter 3	3/6/23				
Quarter 4	5/8/23				

Metrics

IAR (Math)

IAR (English)

Rigor Walk Data

PSAT (EBRW)

PSAT (Math)

STAR (Reading)

(School Level Data)

#### Indicators of a Quality CIWP: Reflection on Foundations

Inclusive & Supportive Learning

Schools reflect by triangulating various data sources, inclusive of quantitative and qualitative data, and disaggregated by student groups.

Reflections can be supported by available and relevant evidence and accurately represent the school's implementation of practices.

Stakeholders are consulted for the Reflection of Foundations.

Schools consider the impact of current ongoing efforts in the Reflection on Foundation.

# Resources 🖋 Reflection on Foundations Protocol

Return to Τορ

## **Curriculum & Instruction**

Using th	e associated references, is this practice consistently implemented?	References
Yes	All teachers, PK-12, have access to high quality curricular materials, including foundational skills materials, that are standards-aligned and culturally responsive.	CPS High Quality Curriculum Rubrics
Partially	Students experience grade-level, standards-aligned instruction.	Rigor Walk Rubric  Teacher Team Learning Cycle Protocols  Quality Indicators Of Specially Designed Instruction
Yes	Schools and classrooms are focused on the Inner Core (identity, community, and relationships) and leverage research-based, culturally responsive powerful practices to ensure the learning environment meets the conditions that are needed for students to learn.	Powerful Practices Rubric Learning Conditions
Partially	The ILT leads instructional improvement through distributed leadership.	Continuum of ILT Effectiveness Distributed Leadership
Partially	School teams implement balanced assessment systems that measure the depth and breadth of student learning in relation to grade-level standards, provide actionable evidence to inform decision-making, and monitor progress towards end of year goals.	Customized Bolonced Assessment Plan ES Assessment Plan Development Guide HS Assessment Plan Development
Yes	Evidence-based assessment for learning practices are enacted daily in every classroom.	Assessment for Learning Reference Document

## What student-centered problems have surfaced during this reflection?

If this Foundation is later chosen as a priority, these are problems the school may address in this CIWP.

Using the Skyline curriculum, there needs to be additional emphasis on stronger strategic 🚣 instruction in phonemic awareness and phonics. Below is the data to support why this will be our focus: Priority 1: For K-2nd, less than 50% of students are at or above grade level according to EOY i-Ready Reading.

1st-44%

2nd-35%; Additionally, the intervention block will be dedicated to providing more consistent support of students who need Tier II and Tier III interventions. Data to support this student-centered problem is included here: For 3rd-8th, only 1 grade level is at 50% for "At/Above Benchmark".

3rd-26.67% 4th-57.14% 5th-31.03% 6th-22.92% 7th-28.12% 8th-34.29%

## What are the takeaways after the review of metrics?

In looking at IAR data for grades 3-8th, we noted the following details. Overall, there was a decrease in students that "did not meet expectations" from 2020-2021 from 41% to 29% in ELA and 57% to 36% in Math. For Math, there was an increase from 7 to 10. There was an increase from 7 to 20 in ELA. For students groups in Math, there were 20% of students that partially met expectations in Spring 2021 in 4th grade. Once they transitioned to 5th, their Spring 2022 scores in 5th doubled to 40% that partially met expectations, along with 5% that were approaching expectations. There was a decrease in students that "Did Not Meet Expectations" from last year's data to this year. From 4th grade Spring 2021 to this year's Spring 2023 6th graders, there was a decrease from 80% to 43%. For ELA, Spring 2021 4th graders went from 31% partially met or approaching expectations, to 74% in 6th grade that exceeded, partially met, or approached in Spring 2023. The 6th graders in Spring 2021 were at 76% in partially meeting, exceeding, and approaching, and they went to 85% in those same categoreis as 8th graders in Spring 2023. This data in ELA and Math shows that the Skyline curriculum is assisting in growing our students using grade level curriculum. Regarding the I-Ready data, the Kindergarten students went from 4.17% to 41.67% of their students Green (Mid or Above Grade Level). For 2nd grade, 57.58% of the students were 2 grade levels below. This decreased to 11.76% by EOY. The DL students went from 0% at Mid or Above Grade Level, to 17% by EOY. The DL students also dropped from 67% to 17% that were two or more grade levels below. In regards to community, identify, and relationships, our school does have Student Council, classroom jobs, and morning meetings/Peace Circles. Regarding the distribution of leadership, we need to work more on different staff mem bers having various roles. In regards to implementing balanced assessment systems, all instructors are using assessments, however everyone is not using the same form of assessment, and bringing it back to grade level teams on a consistent basis in order to make decisions on a grade level basis.

## What is the feedback from your stakeholders?

Many instructors have noted having to make adjustments when it comes to implementing the Skyline curriculum, as well as the assessments. Specific examples include implementing subtractive planning in order to determine which components are most necessary for our students. Adjustements also had to be made in regards to pacing, especially in Math.

STAR (Moth)

iReady (Reading)

iReady (Math)

**Cultivate** <u>Grades</u>

**ACCESS** 

TS Gold

Interim Assessment Data

What, if any, related improvement efforts are in progress? What is the impact? Do any of your efforts address barriers/obstacles for our student groups furthest from opportunity?

In regards to improvement through distributed leadership, each team member of the ILT will be responsible moving forward for conducting and facilitating grade level meetings throughout the school year. Members will partake in professional development opportunities and distribute learning to their colleagues for overall student improvement across grade levels. In terms of assessment, teachers are implementing balanced assessments to inform their individual instructional practice. Moving forward, the ILT intends to collaborate with teacher leads, who will in turn, work with all instructors, on developing common assessments that are standards based and on a specific timeline. These assessments will be regularly reviewed and analyzed to inform instructional practices.

## <u>Return to</u> <u>Τορ</u>

## **Inclusive & Supportive Learning Environment**

## Using the associated references, is this practice consistently References implemented? MTSS Integrity School teams implement an equity-based MTSS framework that includes strong teaming, systems and structures, and implementation of the problem solving process to inform **Partially** student and family engagement consistent with the expectations of the MTSS Integrity Memo. MTSS Continuum Roots Survey MTSS Integrity <u>Memo</u> School teams create, implement, and progress monitor **Partially** academic intervention plans in the Branching Minds platform consistent with the expectations of the MTSS Integrity Memo. LRE Dashboard Students receive instruction in their Least Restrictive Environment. Staff is continually improving access to support Yes Diverse Learners in the least restrictive environment as indicated by their IEP. IDEA Procedural Manual Staff ensures students are receiving timely, high quality IEPs, which are developed by the team and implemented with Yes **EL Placement** Recommendation Tool ES English Learners are placed with the appropriate and EL Placement **Partially** available EL endorsed teacher to maximize required Tier I <u>Recommendation</u> instructional services. Tool HS There are language objectives (that demonstrate HOW **Partially** students will use language) across the content.

What student-centered problems have surfaced during this reflection?

If this Foundation is later chosen as a priority, these are problems the school may address in this CIWP.

Fidelity with monitoring and implementation of Tier II and Tier III interventions for students. Ensuring that once interventions have been successfully implemented, we review select data points, e.g. every 5-week data from the network, teacher-created assessments, SEL surveys to ensure student growth is progressing as expected.

#### What are the takeaways after the review of metrics?

Teachers have begun to implement progress monitoring in Branching Minds. The setting of goals, creating interventions, and reassessing has strengthened teaching and has allowed teachers to see the deficits in knowlege in individual students. Sharing data, strengths and weaknesses with our students, about their learning, is prompting our students to take ownership over their learning. Students are receiving instruction in their Least Restrictive Environment as indicated in their IEP and teachers are supportive of diverse learners in their access to the curriculum.

Metrics

Unit/Lesson Inventory for Language Objectives (School Level Data)

MTSS Continuum

**Roots Survey** 

**ACCESS** 

MTSS Academic Tier Movement

Annual Evaluation of Compliance (ODLSS)

**Quality Indicators of** Specially Designed

Curriculum

**EL Program Review** Tool

However, the students do not like the additional assignments and assessments that are necessary for Branching Minds.

What is the feedback from your stakeholders?

Students tend to like being in charge of their learning.

We will be focusing on utilizing Branching Minds with fidelity in 🚣 the upcoming school year. It will enable us to monitor and improve deficits in learning. The largest obstacle is the amount of time spent on assessing new goals and still having to work on individual IEP goals for our students.

## What, if any, related improvement efforts are in progress? What is the impact? Do any of your efforts address barriers/obstacles for our student groups furthest from opportunity?

## Return to

## **Connectedness & Wellbeing**

Using th	References	
Yes	Universal teaming structures are in place to support student connectedness and wellbeing, including a Behavioral Health Team and Climate and Culture Team.	BHT Key Component Assessment SEL Teaming Structure
Yes	Student experience Tier 1 Healing Centered supports, including SEL curricula, Skyline integrated SEL instruction, and restorative practices.	

## What are the takeaways after the review of metrics?

The BHT and Culture and Climate teams have put structures in place to recognize and address students' social and emotional behaviors in order to support student academic achievement. The Culture and Climate team incorporated student voice through creating and facilitating a student council team. Students were able to participate in the election process and were given opportunities to create school-wide events based on their interests. There is after school and summer programming that focuses on academic and student-centered interests (e.g. art, drama). Both programs were offered from Kindergarten through 8th. Our school has structures in place for Tier 1 school-wide supports that promote a positive and safe learning climate (Whole-group SEL lessons from the counselor, peace circle practices, etc). The school has an SEL curriculum called Second Step that teachers can use to support their SEL lessons. Some teachers use the school's SEL curriculum with fidelity while others opt to use their own methods in catering to the social and emotional needs of the students using their knowledge of the students. Our OSS rate has been reduced to only one OSS for the entire SY23. To remediate student misbehavior and conflict, we practice restorative justice techniques and provide opportunities for students to reflect on their

## What is the feedback from your stakeholders?

## Metrics

% of Students receiving Tier 2/3 interventions meeting targets

Reduction in OSS per

Reduction in repeated disruptive behaviors (4-6 SCC)

Access to OST

Increase Average **Daily Attendance** 

Reconnected by 20th Day, Reconnected <u>after 8 out of 10 days</u>

postsecondary data, and develop implementation for

additional supports as needed (9th-12th).

the impact? Do any of your efforts address barriers/obstacles for our

student groups furthest from opportunity?

There will be increasing emphasis on the 6th and 7th grade students for SY24 for additional exposure to HS offerinas

Teachers are in favor of creating opportunities to connect with parents through various engagement events. For example moms and muffins and parent literacy night, are just two successful events conducted this year that allowed parents to come into the school and connect with students and teachers. We would like to create more opportunities for parents to be involved in the school community and will continue to solicit ideas from them. Teachers would also like to leverage parent volunteers for events pertaining to academic related pursuits as well such as tutoring and mentoring, hosting extracurricular clubs, etc.

What, if any, related improvement efforts are in progress? What is the impact? Do any of your efforts address barriers/obstacles for our student groups furthest from opportunity?

Improve school committees: PAC and BAC.

∠

What student-centered problems have surfaced during this reflection? If this Foundation is later chosen as a priority, these are problems the school may address in this CIWP.

As we continue our partnership with Trinity Galewood Church, we realize that our partnership would be strengthened by including 5th-6th grade students in community-school projects and activities sponsored by the church. We can leverage our partnership with the church to provide SEL and academic support to our rising and current middle school students, navigating through high school, college and career exploration using the Success Bound tool (aligned to the Skyline curriculum).

#### **Reflection on Foundation**

## Using the associated documents, is this practice consistently implemented?

## All teachers, PK-12, have access to high quality curricular materials, Yes including foundational skills materials, that are standards-aligned and culturally responsive. **Partially** Students experience grade-level, standards-aligned instruction. Schools and classrooms are focused on the Inner Core (identity, community, and relationships) and leverage research-based, culturally responsive Yes powerful practices to ensure the learning environment meets the conditions that are needed for students to learn. The ILT leads instructional improvement through distributed **Partially** leadership. School teams implement balanced assessment systems that measure the depth and breadth of student learning in relation to grade-level **Partially** standards, provide actionable evidence to inform decision-making, and monitor progress towards end of year goals. Evidence-based assessment for learning practices are enacted daily Yes in every classroom.

## What are the takeaways after the review of metrics?

In looking at IAR data for grades 3-8th, we noted the following details. Overall, there was a decrease in students that "did not meet expectations" from 2020-2021 from 41% to 29% in ELA and 57% to 36% in Math. For Math, there was an increase from 7 to 10. There was an increase from 7 to 20 in ELA. For students groups in Math, there were 20% of students that partially met expectations in Spring 2021 in 4th grade. Once they transitioned to 5th, their Spring 2022 scores in 5th doubled to 40% that partially met expectations, along with 5% that were approaching expectations. There was a decrease in students that "Did Not Meet Expectations" from last year's data to this year. From 4th grade Spring 2021 to this year's Spring 2023 6th graders, there was a decrease from 80% to 43%. For ELA, Spring 2021 4th graders went from 31% partially met or approaching expectations, to 74% in 6th grade that exceeded, partially met, or approached in Spring 2023. The 6th graders in Spring 2021 were at 76% in partially meeting, exceeding, and approaching, and they went to 85% in those same categoreis as 8th graders in Spring 2023. This data in ELA and Math shows that the Skyline curriculum is assisting in growing our students using grade level curriculum. Regarding the I-Ready data, the Kindergarten students went from 4.17% to 41.67% of their students Green (Mid or Ábove Grade Level). For 2nd grade, 57.58% of the students were 2 grade levels below. This decreased to 11.76% by EOY. The DL students went from 0% at Mid or Above Grade Level, to 17% by EOY. The DL students also dropped from 67% to 17% that were two or more grade levels below. In regards to community, identify, and relationships, our school does have Student Council, classroom jobs, and morning meetings/Peace Circles. Regarding the distribution of leadership, we need to work more on different staff mem bers having various roles. In regards to implementing balanced assessment systems, all instructors are using assessments. however everyone is not using the same form of assessment, and bringing it back to grade level teams on a consistent basis in order to make decisions on a grade level basis.

#### What is the feedback from your stakeholders?

Many instructors have noted having to make adjustments when it comes to implementing the Skyline curriculum, as well as the assessments. Specific examples include implementing subtractive planning in order to determine which components are most necessary for our students. Adjustements also had to be made in regards to pacing, especially in Math.

#### What student-centered problems have surfaced during this reflection?

Using the Skyline curriculum, there needs to be additional emphasis on stronger strategic instruction in phonemic awareness and phonics. Below is the data to support why this will be our focus: Priority 1: For K-2nd, less than 50% of students are at or above grade level according to EOY i-Ready Reading. Kdg-45%

1st-44%

2nd-35%; Additionally, the intervention block will be dedicated to providing more consistent support of students who need Tier II and Tier III interventions. Data to support this student-centered problem is included here: For 3rd-8th, only 1 grade level is at 50% for "At/Above Benchmark". 3rd-26.67%

4th-57.14% 5th-31.03% 6th-22.92% 7th-28.12%

8th-34.29%

What, if any, related improvement efforts are in progress? What is the impact? Do any of our efforts address barriers/obstacles for our student groups furthest from opportunity?

In regards to improvement through distributed leadership, each team member of the ILT will be responsible moving forward for conducting and facilitating grade level meetings throughout the school year. Members will partake in professional development opportunities and distribute learning to their colleagues for overall student improvement across grade levels. In terms of assessment, teachers are implementing balanced assessments to inform their individual instructional practice. Moving forward, the ILT intends to collaborate with teacher leads, who will in turn, work with all instructors, on developing common assessments that are standards based and on a specific timeline. These assessments will be regularly reviewed and analyzed to inform instructional practices.

## Return to Top Determine Priorities

## What is the Student-Centered Problem that your school will address in this Priority?

## Students...

Focus: Strategic and intentional targeted instruction of phonics and phonemic awareness to reduce the percentage of students who are below grade level as measured by ELA assessments (i-Ready, Star 360 and IAR).

## .....

**Determine Priorities Protocol** 

## Indicators of a Quality CIWP: Determine Priorities

Schools determine a minimum of 2 Foundations to prioritize, with at least one being within the Instructional Core.

Priorities are informed by findings from previous and current analysis of data (qualitative and quantitative).

Resources: 🖋

Resources: 🖋

For each priority, schools specify a student-centered problem (within the school's control)

that becomes evident through each associated Reflection on Foundation.

Priorities are determined by impact on students' daily experiences.

## Return to Top Root Cause

## What is the Root Cause of the identified Student-Centered Problem?

## As adults in the building, we...

Why 1: We were unaware of all the resources that could support students who are either two grades or one grade level below due to being a year one Skyline adopter school. Why 2: There was more latitude with teachers supplementing the curriculum with outside resources, without looking into components Skyline offered that could fully support students scoring one or two grade levels below. Why 3: During SY23, our school did not have a dedicated interventionist to provide targeted Tier II and Tier III interventions to students. Why 4: More professional learning for teachers centered on using Skyline to provide focus support for students two or more grade levels below expectations. Why 5: Teachers will implement new learning from these professional development sessions fully utilizing all Skyline materials to reduce the percentages of students two or more grade levels below.

## ....

## Indicators of a Quality CIWP: Root Cause Analysis

Each root cause analysis engages students, teachers, and other stakeholders closest to each priority, if they are not already represented by members of the CIWP team.

The root cause is based on evidence found when examining the student-centered problem.

Root causes are specific statements about adult practice.

Root causes are within the school's control.

5 Why's Root Cause Protocol

## Return to Τορ Theory of Action

## What is your Theory of Action?

## **Curriculum & Instruction**

Resources: 🖋

Resources: 💅

## If we....

If we provide teaching training on Skyline literacy and Foundational Skills that include supports of differentiated instructional plans, activities that timely and relevant, an approach of sequential and systematic teaching of phonics and fluency skills, daily routines that allow for decoding through word sorts, fluency reading and opportunities for encoding through dictation and spelling assessments,

#### Indicators of a Quality CIWP: Theory of Action

Theory of Action is grounded in research or evidence based practices.

Theory of Action is an impactful strategy that counters the associated root cause.

Theories of action explicitly aim to improve the experiences of student groups, identified in the Goals section, in order to achieve the goals for selected metrics

Theory of Action is written as an "If we... (x, y, and/or z strategy), then we see... (desired staff/student practices), which results in... (goals)"

All major resources necessary for implementation (people, time, money, materials) are considered to write a feasible Theory of Action.

#### then we see....

students who have acquired the necessary foundational skills to read and write with accuracy and fluency, students' ability to make the connection between sounds of language and written language, students creating predictable relationships between the sounds of written language and the symbols/spellings that represent those sounds,



#### which leads to...

an increase of fluent readers who can bridge word recognition and comprehension which leads to the ultimate goal of reading, as measured by at/above on Star 360 & i-Ready (Reading: 33.01% to 50%; Math: 40.67% to 50%).



Return to Top

Action Step 1

## **Implementation Plan**

#### Indicators of a Quality CIWP: Implementation Planning

Implementation Plan Milestones, collectively, are comprehensive to implementing their respective Theories of Action and are written as SMART goals. The number of milestones and action steps per milestone should be impactful and feasible.

Implementation Plan identifies team/person responsible for implementation management, monitoring frequency, scheduled progress checks with CIWP Team, and data used to report progress of implementation.

Implementation Plan development engages the stakeholders closest to the priority, even if they are not already represented by members of the CIWP team.

Action steps reflect a comprehensive set of specific actions which are relevant to the strategy for at least 1 year out.

Action steps are inclusive of stakeholder groups and priority student groups.

Action steps have relevant owners identified and achievable timelines.

Plans based on student assessment data; continue to engage in

Professional learning for teachers to identify shifts in educational

Team/Individual Responsible for Implementation Plan 💪		Dates fo	or Progress M	onitoring Ch	eck Ins
ILT		Q1	9/22/23	Q3	3/6/23
		Q2	12/6/23	Q4	5/8/23
SY24 Implementation Milestones & Action Steps	Who 🚣	By W	hen 🚣	Pro	ogress Mo

	SY24 Implementation Milestones & Action Steps	Who 🚈	By When —	Progress Monitoring
Implementation Milestone 1	Analyze school-wide assessment data to develop cohesive yet differentiated lesson plans (emphasis on the literacy block) that give students at each level equitable access to the curriculum (Skyline).	ILT, administration	beginning August 16 2023 - ongoing	In Progress
Action Step 1	Provide logistics for what literacy block should look like.	Instructional Coach	August 16 2023	Completed
Action Step 2	Have teachers self-identify their strengths and challenges in fully implementing the Literacy Block in support of students one-two grade levels below expectations;	grade level teachers, instructional coach and administrators	August 16 2023	Completed
Action Step 3	Analyze and adjust instruction based on BOY data (Star 360 and i-Ready); develop and implement Small Group Instructional Action Plans based on student assessment data; continue to engage in	grade level teachers, instructional coach and	September 15 2023	In Progress

	Cycles of Learning			
Action Step 4	Observe whole and small group literacy instruction (specifically during the word work block) and provide actionable feedback to	grade level teachers, instructional coach and	Sept 18 - November 17	Not Started
	teachers on efficacy of instruction; begin coaching cycles with observed teachers (as part of Cycles of Learning)	administrators 2023		
Action Step 5	Utlize a data analysis protocol to review MOY data adjust	grade level teachers,		

administrators

	observed teachers (as part or eyetes or Learning)			
Action Step 5	Utlize a data analysis protocol to review MOY data adjust instruction accordingly to provide Tier I supports; continuing to	grade level teachers,	beginning Jan 9 2024	
	engage in Cycles of Learning; providing feedback to teachers on efficacy of instruction	instructional coach and administrators		Not Started

#### Implementation Professional learning for teachers (using Skyline curriculum) to Milestone 2 provide tiered supports for all students in ELA and math;

grade level teachers, instructional coach and administrators	beginning August 2023

In Progress
Ü

,	strategies to support students' equitable access to the Skyline curriculum.	ILT and Instructional Coach	August 16 2023	Completed
Action Step 2	Professional learning for teachers to enhance teachers' knowledge of the Skyline curriculum to ensure they provide equitable access for all students to engage in Cycles of Learning; check on efficacy of previous professional learning based on small group instruction look-fors and student intervention growth/progress	ILT and Instructional Coach	Oct 27 2023	Not Started
A -+: C+ 2	Drafaccional lacraina for tacabara ta anhanas tacabara' knawladaa			

	took for a dro stadent intervention growth, progress			
Action Step 3	Professional learning for teachers to enhance teachers' knowledge of the Skyline curriculum to ensure they provide equitable access for all students to engage in Cycles of Learning: adjusting instruction to implement Small Group Instructional Action Plans; determine efficacy of small group instruction and interventions using BHT feedback and progress of MTSS interventions	ILT and Instructional Coach	Dec 22 2023	Not Started

using BHT reedoack and progress of MT33 interventions			
Professional learning for teachers to enhance teachers' knowledge of the Skyline curriculum to ensure they provide equitable access for all students to engage in Cycles of Learning: using efficacy of MTSS interventions, MOY student surveys and assessment data to continue implementation of Instructional Action Plans (MOY to EOY)	ILT and Instructional Coach	Apr 1 2024	Not Started
continue implementation of instructional Action Lans (Mor to Lon)			

	MTSS interventions, MOY student surveys and assessment data to continue implementation of Instructional Action Plans (MOY to EOY)			
Action Step 5	Professional learning for teachers to enhance teachers' knowledge of the Skyline curriculum to ensure they provide equitable access for all students to engage in Cycles of Learning: Reflection on implementation of Small Group Instructional Action Plans (MOY to EOY) and planning for SY25 using EOY student surveys and student assessment data	ILT and Instructional Coach	June 7 2024	Not Started

Jump to Reflection	Priority TOA Goal Setting Progress Select the Priority Proof Cause Implementation Plan Monitoring Pull over your Refl			Curriculum & Instruction
Implementation Milestone 3	Progress monitor efficacy of MTSS interventions using research-based timely interventions; engage in coaching of teachers to implement interventions for tiered supports	ILT	September 2023	In Progress
Action Step 1	Analyze BOY student assessment data to determine students needing Tier II and Tier III interventions	grade level leads	beginning September 2023	In Progress
Action Step 2	Professional development for MTSS Leads at Network 3 office	MTSS Leads	September 11, 2023	Completed
Action Step 3	MTSS Leads will facilitate data conversations during GLTs to develop lists of students who will receive Tier II and Tier III interventions	MTSS Leads	September 13, 2023	In Progress
Action Step 4	MTSS Leads/Team will share lists of students who will receive Tier II and Tier III interventions which will be housed in Branching Minds	MTSS Leads/Team	beginning September 20, 2023	Select Status
Action Step 5	MTSS Leads and Team will monitor efficacy of interventions as evidenced by information input into Branching Minds	MTSS Leads/Team	beginning September 27, 2023 - ongoing for SY24	Select Status
Implementation Milestone 4				Select Status
Action Step 1				Select Status
Action Step 2				Select Status
Action Step 3				Select Status
Action Step 4				Select Status
Action Step 5				Select Status
	SY25-SY26 I	mplementation Milestones		
SY25 Anticipated	As SY25 will be our 3rd year as a Skyline adopter school, we expect the measured by i-Ready. Star 360 or IAR.	nat there will be no students	who score two grade levels t	pelow for ELA or Math as

SY26 Anticipated Milestones

Milestones

As SY26 will be our 4th year as a Skyline adopter school, we expect that there will be no students who score one grade level below for ELA or Math as measured by i-Ready, Star 360 or IAR.

<u></u>

Return to Top Goal Setting

## Indicators of a Quality CIWP: Goal Setting

Each priority has both Practice Goals & Performance Goals reflecting end-of-year outcomes (numerical targets are optional and based on on applicable baselines and trend data).

Practice Goals, and at least 1 Performance Goal per priority, can be frequently monitored (reported 3X/year or more).

Goals seek to address priorities and opportunity gaps by embracing the principles of <u>Targeted Universalism</u>.

There is consensus across the team(s) responsible for meeting the goals that the goals are ambitious and attainable based on anticipated strategies and unique school contexts.

Goals are reviewed and adjusted with most-current data sources, including MOY and EOY.

Schools designated as Comprehensive or Targeted Support by ISBE meet specified IL-EMPOWER goal requirements.

Resources: 🖋

IL-EMPOWER Goal Requirements

For CIWP goals to fulfill IL-EMPOWER requirements, please ensure the following:

-The CIWP includes a reading Performance goal

-The CIWP includes a reading Performance goal
-The CIWP includes a math Performance goal

-The goals within the reading, math, and any other IL-EMPOWER goals include numerical targets

-Schools designated as Targeted Support identify the student groups named in the designation within the goals above and any other IL-EMPOWER goals

## **Performance Goals**

					Numerical	Targets [Option	onal] 💪
Specify the Goal 🔑	Can this metric be frequently monitored?	Metric	Student Groups (Select 1-2)	Baseline 🚣	SY24	SY25	SY26
K-2: Student assessment results will show reduction of students one or two grade levels below in reading and math (BOY to MOY to EOY)	V	(Decade (Decadica)	Overall	OGLB ELA 48 OGLB MATH 64			
	Yes	iReady (Reading)	Overall	TGLB ELA 11 TGLB MATH 8			
3-8: Student assessment results will show reduction of students in urgent	Yes	STAR (Reading)	Overall	UI ELA 26.79 UI Math 24.88			
intervention or intervention from BOY to MOY and MOY to EOY.	les	STAN (NedOIII9)	Overall	Intervention ELA 24.88 Intervention Math 18.66			

## **Practice Goals**

Identify the Foundations Practice(s) most aligned to your practice goals.

Specify your practice goal and identify how you will measure progress towards this goal. SY24 SY25 SY26

C&I:1 All teachers, PK-12, have access to high quality curricular materials, including foundational skills materials, that are standards-aligned and culturally responsive.

Teachers quarterly professional learning sessions will assist teachers with finding resources and materials within Skyline which they will use to implement differentiated instruction that gives students one or two grade levels below equitable access to the Skyline curriculum.

Jump to Reflection	<u>Priority</u> <u>Root Cause</u>	TOA e Implemer	Goal Setting ntation Plan	<u>Progress</u> <u>Monitoring</u>	Select the Priority Foundation to pull over your Reflections here =>	Curriculum & Instruction
Select a Pr	actice					
Select a Pr	actice					

Return to Top

## **SY24 Progress Monitoring**

Resources: 🖋

Below are the goals for this Theory of Action that were created above. CIWP Teams will use this section to progress monitor the goals on a quarterly basis.

## **Performance Goals**

Specify the Metric	Metric	Student Groups (Select 1-2)	Baseline	SY24	Quarter 1	Quarter 2	Quarter 3	Quarter 4
K-2: Student assessment results will show reduction of students one or two grade levels below in reading and math (BOY to MOY to EOY)	iReady (Reading)	Overall	OGLB ELA 48 OGLB MATH 64		Select Status	Select Status	Select Status	Select Status
		Overall	TGLB ELA 11 TGLB MATH 8		Select Status	Select Status	Select Status	Select Status
3-8: Student assessment results will show reduction of students in urgent		Overall	UI ELA 26.79 UI Math 24.88		Select Status	Select Status	Select Status	Select Status
intervention or intervention from BOY to MOY and MOY to EOY.	STAR (Reading)	Overall	Interventio n ELA 24.88 Interventio n Moth 18.66		Select Status	Select Status	Select Status	Select Status

**Practice Goals** 

**Progress Monitoring** 

	1 factice Goals		U	J	
Identified Practices	SY24	Quarter 1	Quarter 2	Quarter 3	Quarter 4
C&I:1 All teachers, PK-12, have access to high quality curricular materials, including foundational skills materials, that are standards-aligned and culturally responsive.	Teachers quarterly professional learning sessions will assist teachers with finding resources and materials within Skyline which they will use to implement differentiated instruction that gives students one or two grade levels below equitable access to the Skyline curriculum.	Select Status	Select Status	Select Status	Select Status
Select a Practice		Select Status	Select Status	Select Status	Select Status
Select a Practice		Select Status	Select Status	Select Status	Select Status

**Partially** 

Cycles & CIWP).

Select the Priority Foundation to pull over your Reflections here

#### **Reflection on Foundation**

## Using the associated documents, is this practice consistently implemented?

## The school proactively fosters relationships with families, school committees, and community members. Family and community assets are $% \left\{ 1,2,\ldots ,n\right\} =0$ **Partially** leveraged and help students and families own and contribute to the school's goals. Staff fosters two-way communication with families and community members **Partially** by regularly offering creative ways for stakeholders to participate. School teams have a student voice infrastructure that builds youth-adult

partnerships in decision making and centers student perspective and leadership at all levels and efforts of continuous improvement (Learning

#### What are the takeaways after the review of metrics?

Currently we have formal and informal connections with parents through events hosted by the school such as open house, report card pickup, classroom communication (newsletters, emails, and text message), and assemblies. We have connections with community partners such as Ravinia Music Festival, Trinity Galewood Church, and Chicago Park District (Amundsen Park). We need to identify ways to make stronger connections. This will include engaging with school families, school committees, and community members/partners. This can be done via surveys, interviews, and conversations with staff, parents, community members, and other community partners. We need to ensure that we are all consistently including families, school committees, and community members' voices throughout the school.

#### What is the feedback from your stakeholders?

Teachers are in favor of creating opportunities to connect with parents through various engagement events. For example moms and muffins and parent literacy night, are just two successful events conducted this year that allowed parents to come into the school and connect with students and teachers. We would like to create more opportunities for parents to be involved in the school community and will continue to solicit ideas from them. Teachers would also like to leverage parent volunteers for events pertaining to academic related pursuits as well such as tutoring and mentoring, hosting extracurricular clubs, etc.

## What student-centered problems have surfaced during this reflection?

As we continue our partnership with Trinity Galewood Church, we realize that our partnership would be strengthened by including 5th-6th grade students in community-school projects and activities sponsored by the church. We can leverage our partnership with the church to provide SEL and academic support to our rising and current middle school students, navigating through high school, college and career exploration using the Success Bound tool (aligned to the Skyline curriculum).

What, if any, related improvement efforts are in progress? What is the impact? Do any of our efforts address barriers/obstacles for our student groups furthest from opportunity?

Improve school committees: PAC and BAC.

## Return to Top

## **Determine Priorities**

Resources: 💅

Students...

As adults in the building, we...

already secured partnerships.

for SY24, 5th and 6th grade students will be more fully included in activities and projects sponsored by community partners such as Trinity Galewood Church, Urban Initiatives, Communities In Schools, etc.

What is the Student-Centered Problem that your school will address in this Priority?

**Determine Priorities Protocol** 

Indicators of a Quality CIWP: Determine Priorities

Schools determine a minimum of 2 Foundations to prioritize, with at least one being within the Instructional Core.

Priorities are informed by findings from previous and current analysis of data (qualitative and quantitative).

For each priority, schools specify a student-centered problem (within the school's control) that becomes evident through each associated Reflection on Foundation.

Priorities are determined by impact on students' daily experiences.

#### Return to Top **Root Cause**

Resources: #

Resources: 🖋

What is the Root Cause of the identified Student-Centered Problem?

As adults in the building, we need to utilize, be intentional, and increase awareness of the

5 Why's Root Cause Protocol

Indicators of a Quality CIWP: Root Cause Analysis Each root cause analysis engages students, teachers, and other stakeholders closest to each priority, if they are not already represented by members of the CIWP team

The root cause is based on evidence found when examining the student-centered

Root causes are specific statements about adult practice.

Root causes are within the school's control

Theory of Action Return to Top

## What is your Theory of Action?

If we....

create authentic engagement and collaboration with community partners to support



Indicators of a Quality CIWP: Theory of Action

Theory of Action is grounded in research or evidence based practices.

#### Jump to... <u>TOA</u> **Goal Setting Priority** Select the Priority Foundation to **Progress** Partnership & Engagement Reflection Root Cause Implementation Plan Theory of Action is an impactful strategy that counters the associated root cause. Theories of action explicitly aim to improve the experiences of student groups, identified in the Goals section, in order to achieve the goals for selected metrics. then we see.... Theory of Action is written as an "If we... (x, y, and/or z strategy), then we see... (desired students and community partners developiong positive relationships within school and staff/student practices), which results in... (goals)" outside in the coomunity.. All major resources necessary for implementation (people, time, money, materials) are considered to write a feasible Theory of Action which leads to... an increase in student relationships with their community and teacher knowledge of how to leverage school partnerships will be evident in the 5 Essentials data with an increase in School Connectedness from 48 neutral to 60 strong; Human & Social Resources in the Community from 56 (Neutral) to 70 (Strong). This will also increase our attendance data from 94 - 96% which will ultimately lead to an increase in our on track data. **Implementation Plan** Return to Top Resources: # Indicators of a Quality CIWP: Implementation Planning Implementation Plan Milestones, collectively, are comprehensive to implementing their respective Theories of Action and are written as SMART goals. The number of milestones and action steps per milestone should be impactful and feasible. Implementation Plan identifies team/person responsible for implementation management, monitoring frequency, scheduled progress checks with CIWP Team, and data used to report progress of implementation. Implementation Plan development engages the stakeholders closest to the priority, even if they are not already represented by members of the CIWP team. Action steps reflect a comprehensive set of specific actions which are relevant to the strategy for at least 1 year out. Action steps are inclusive of stakeholder groups and priority student groups. Action steps have relevant owners identified and achievable timelines. Team/Individual Responsible for Implementation Plan 🔑 **Dates for Progress Monitoring Check Ins** Q1 9/22/23 Q3 3/6/23 ILT: Instructional Leadership Plan Q2 12/6/23 Q4 5/8/23 Who 🚣 By When 🚣 **SY24 Implementation Milestones & Action Steps Progress Monitoring** Professional Development that raises awareness about the Implementation partnerships available for utilization and their potential impact on ILT Members September 22, 2023 In Progress Milestone 1 SEL data (as measured by the 5 Essentials surveys) Action Step 1 Inform ILT of current partnerships; determine which 5Eseentials and Cultivate data points are or can be impacted by these partnerships; **ILT Members** September 22, 2023 Not Started identify quantifiable metrics these partnerships will impact for SY24 Identify quantifiable metrics from 5Essentials and Cultivate surveys Action Step 2 that can be positively impacted by current partnerships; brainstorm **ILT Members** September 20, 2023 Not Started future partnerships (community, faith-based, city-wide, cultural, etc.) that can positively impact identified metrics Action Step 3 Create a slide presentation showing the relationship between current and future partnerships and identified key metrics on 5Essentials and Cultivate surveys; slides will message the **ILT Members** October 4, 2023 Not Started importance of fully utilizing the partnerships with fidelity and how our data can be improved Action Step 4 Encourage full participation of staff to support the partnerships through direct usage and/or supporting through providing October 4, 2023 Not Started **ILT Members** interventions/enrichment opportunities for students during intervention/enrichment blocks as part of the instructional day Action Step 5 **ILT Members** Not Started Progress monitor partnership utilization as evidenced by on-track Implementation **ILT Members** September 2023 In Progress Milestone 2 data (analyzed every 5 weeks) Determine efficacy of partnerships through improvements to Action Step 1 Beginning September In Progress **ILT Members** attendance and on-track data (3rd-8th) 2023 Analyze on-track data schoolwide to cross-check students Action Step 2 recommended for Tier II and Tier III interventions; align students September 23 - June **ILT Members** Not Started scheduled to receive Tier II and Tier III interventions to partnerships 2024 with similar deliverables; Continuously cross-check efficacy of partnerships with students Action Step 3 receiving Tier II and Tier III interventions, e.g. students who have September 2023 - June been recommended for SEL interventions and have low attendance ILT Members Not Started would be placed in Tier III interventions provided by Trinity Galewood Church ongoing: Q2 - Q4 Not Started Action Step 4 **ILT Members Action Step 5 ILT Members** ongoing: Q2 - Q4 Not Started Implementation Select Status Milestone 3 Select Status Action Step 1 Select Status Action Step 2 Action Step 3 Select Status Action Step 4 Select Status Select Status

Select Status

Select Status Select Status

Select Status

Select Status

Action Step 5

Implementation

Milestone 4

Action Step 1

Action Step 2 Action Step 3

Action Step 4

#### **SY25-SY26 Implementation Milestones**

SY25 Anticipated Milestones

We anticipate increasing the number of community partnerships (by 20% end of SY24) that we can use to leverage our student interest to increase their attendance at projects/activities.



**SY26** Anticipated Milestones

We anticipate increasing the number of community partnerships (by 20% from end of SY25) that we can use to leverage our student interest to increase their attendance at projects/activities.



#### **Goal Setting** Return to Top

#### Indicators of a Quality CIWP: Goal Setting

Each priority has both Practice Goals & Performance Goals reflecting end-of-year outcomes (numerical targets are optional and based on on applicable baselines and trend data).

Practice Goals, and at least 1 Performance Goal per priority, can be frequently monitored (reported 3X/year or more). Goals seek to address priorities and opportunity gaps by embracing the principles of Targeted Universalism.

There is consensus across the team(s) responsible for meeting the goals that the goals are ambitious and attainable based on anticipated strategies and unique school contexts.

Goals are reviewed and adjusted with most-current data sources, including MOY and EOY.

Schools designated as Comprehensive or Targeted Support by ISBE meet specified IL-EMPOWER goal requirements.

## Resources: 🖋

**IL-EMPOWER Goal Requirements** 

For CIWP goals to fulfill IL-EMPOWER requirements, please

ensure the following:
-The CIWP includes a reading Performance goal
-The CIWP includes a math Performance goal
-The goals within the reading, math, and any other
IL-EMPOWER goals include numerical targets

-Schools designated as Targeted Support identify the student groups named in the designation within the goals above and any other IL-EMPOWER goals

#### **Performance Goals**

					Numerical	Targets [Option	onal] 💪
Specify the Goal 🔑	Can this metric be frequently monitored?	Metric	Student Groups (Select 1-2)	Baseline 🚣	SY24	SY25	SY26
Teachers will be able to fully benefit from utilizing secured partnerships by knowing the partnerships that are	Voc	5E: Supportive	Overall				
available, and be more intentional with the usage of these partnerships.	Yes	Environment	Select Group or Overall				
	Coloot Appropri	Colook Matria	Select Group or Overall				
	Select Answer	Select Metric	Select Group or Overall				

## **Practice Goals**

Identify the Foundations Practice(s) most aligned to	Specify your practice goal and identify how you will measure progress towards this goal. 🚣					
your practice goals. 🚣	SY24	SY25	SY26			
C&W:3 All students have equitable access to student-centered enrichment and out-of-school-time programs that effectively complement and supplement student learning during the school day and are responsive to other student interests and needs.	60% of 5th and 6th grade students participation in student interest community partenrships will build an increase in realationships with their community.	80% of 5th and 6th grade students participation in student interest community partenrships will an build an increase in realationships with their community.	100% of 5th and 6th grade students participation in student interest community partnerships will have an increase in relationships with their community.			
Select a Practice						
Select a Practice						

#### **SY24 Progress Monitoring** Return to Top

Resources: 💅

Below are the goals for this Theory of Action that were created above. CIWP Teams will use this section to progress monitor the goals on a quarterly basis.

Jump toPriorityTOAReflectionRoot CauseImplementation	Goal Setting Progress Monitoring	Select the Priority Foundation to pull over your Reflections here =>				Partners	hip & Eng	gagement
Specify the Metric	Metric	Student Groups (Select 1-2)	Baseline	SY24	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Teachers will be able to fully benefit from utilizing secured partnerships by knowing the partnerships that are	5E: Supportive	Overall			Select Status	Select Status	Select Status	Select Status
available, and be more intentional with the usage of these partnerships.	Environment	Select Group or Overall			Select Status	Select Status	Select Status	Select Status
	Colook Makrio	Select Group or Overall			Select Status	Select Status	Select Status	Select Status
	Select Metric	Select Group or Overall			Select Status	Select Status	Select Status	Select Status
		Practice Goals				Progress M	lonitoring	
Identified Pract	ices	SY24			Quarter 1	Quarter 2	Quarter 3	Quarter 4
C&W:3 All students have equitable access to and out-of-school-time programs that effective supplement student learning during the school other student interests and needs.	ely complement and	60% of 5th and 6th grade students par community partenrships will build an in with their community.			Select Status	Select Status	Select Status	Select Status
Select a Practice					Select Status	Select Status	Select Status	Select Status
Select a Practice					Select Status	Select Status	Select Status	Select Status

#### Parent and Family Plan

$\checkmark$	Our school is a Title I school operating a Schoolwide Program
	This CIWP serves as your comprehensive Title I plan, which is a federal requirement for every Title I school operating a schoolwide program. As outlined in the federal legislation, this plan must be reviewed on at least an annual basis, and it must be made available to the district, parents, and the public. The following section, "Title I Schoolwide Programs and Parent Involvement," addresses the federal Title I requirements around meaningful parent and family involvement in developing and implementing Title I schoolwide programs.
	Our school is a non-Title I school that does not receive any Title I funds. (Continue to Approval)

#### SCHOOL & FAMILY ENGAGEMENT POLICY

ESSA, Title I, Part A law requires schools to develop a parent and family policy that reflects their commitment to develop best engagement practices and maximizes meaningful consultation. Checking the boxes below indicates that your school understands and complies with each requirement listed.

- The school will hold an annual meeting at a time convenient to parents and families during the first month of school to inform them of the school's participation in ESSA, Title I programs and to explain the Title I requirements and their right to be involved in the Title I programs. The school will also hold an annual Title I PAC Organizational meeting at which 4 PAC officers are elected and monthly meeting dates are identified. The school will also offer parental and family engagement meetings, including monthly school PAC meetings, at different times and will invite all parents and key family members of children participating in the ESSA, Title I program to these meetings, and encourage them to attend.
- At the request of parents, schools will provide opportunities for regular meetings, including the School Parent Advisory Council meetings, for parents and family members to formulate suggestions and to participate, as appropriate, in decisions about the education of their children.
- Schools will provide parents a report of their child's performance on the State assessment in at least math, language arts and reading.
- Schools will provide parents timely notice when their child has been assigned to, or taught by, a teacher who is not "highly qualified," as defined in the Title I Final Regulations, for at least four (4) consecutive weeks
- Schools will assist parents of participating ESSA Title I children in understanding: the state's academic content standards; the state's student academic achievement standards; the state and local academic assessments, including alternate assessments; the requirements of Title I, Part A; how to monitor their child's progress; and how to work with educators.
- Schools will provide information, resources, materials and training, including literacy training and technology, as appropriate, to assist parents and family members in working with their children to improve their academic achievement, and to encourage increased parental involvement.
- Schools will educate all staff in the value and utility of contributions by parents and family and in how to reach out to, communicate, and work with parents and family as equal partners in the education of their children and in how to implement and coordinate parent and family programs and build ties with parents and family members.
- Schools will, to the extent feasible and appropriate, coordinate and integrate parent involvement programs and activities with other federal, state, and local programs, including public preschool programs, and conduct other activities, such as parent resource centers, that encourage and support parents in more fully participating in the education of their children.
- Schools will ensure that information related to the school and parent and family programs, meetings, and other activities is sent to parents in understandable and uniform formats, including language.

#### SCHOOL & FAMILY COMPACT

Your school shall jointly develop, with parents, a school-parent compact that outlines how parents, the entire school staff, and students will share the responsibility for improved student academic achievement. Checking off the statements below indicates your school will develop a compact that complies with each requirement. Compact statements will be housed at the school and shared with all parents.

- The school will provide high-quality curriculum and instruction in a supportive and effective learning environment that enables the participating student to meet the State's student academic achievement standards.
- The school will hold parent-teacher conferences.
- The school will provide parents with frequent reports on their children's progress.
- The school will provide parents reasonable access to staff.
  - The school will provide parents, as appropriate, opportunities to engage in and volunteer with school activities.
- The parents will support their children's learning.
- The students will share the responsibility for improved student academic achievement by engaging in behaviors such as good attendance, positive attitude, and class preparation, among others.

## PARENT & FAMILY ENGAGEMENT BUDGET

The overarching goal for Title I Parent & Family Engagement funds is to increase student academic achievement through parental and family engagement and supporting skills development. In the box below, identify the academic priority areas around which your parent engagement & skills development will be aligned. As a reminder, use of your funds must occur in consultation with parents.



In order to maintain compliance with the use of Title I Parent & Family Engagement funds, please review and check each box below to indicate that your school understands and complies with the requirements following. We will...

- Spend Parent & Family Engagement Funds in a timely manner (Average 10%/month)
- Collaborate with parents, prioritizing PAC officers, to decide on Title I expenditures
- Assure that funds impact the majority of parents or focus on parents with students most at academic risk
- Provide up to date monthly fund reports to PAC officers
- Maintain a binder with the original documents related to PAC meetings, presentations, fund expenditures and other evidence of collaboration
- Provide support to PAC officers including but not limited to consultation about fund usage, meeting set-up, information dissemination, and organizational support